



Douglas Kindy Mayor Doug Kindig

MAPA Board of Directors Chair



Earlier this year the MAPA Board of Directors worked with MAPA's leadership team and a trained facilitator to develop a new Strategic Plan to guide the agency's work during the next five years.

This strategic plan included a vision for the Omaha-Council Bluffs Metropolitan Area Planning Agency's work and focus:

Administrative Excellence and Mission Focus: MAPA will prioritize investments in staff and tools to operate the agency efficiently and effectively in service of our mission and members.

Community Partnership and Intentional Engagement: MAPA will continue proactive, inclusive community and stakeholder engagement in its planning process

Responsive and Proactive Member Services: MAPA staff will continue to support community needs and work to identify new or emerging issues throughout the region.

Collaborative Leadership as a Trusted Convener: MAPA will continue to work as a trusted partner in local decision-making, and use its unique resources to support collaborative regional solutions.

Solutions-Focused Planning: MAPA will support its members through planning and project development with a focus on leveraging local investments

Throughout this next year, MAPA is implementing this vision to increase our connections with you as your committed partner in helping the region move forward by building vibrant communities with a high quality of life for all.



Fiscal Year 2023 marked the end to our agency's first five-year Strategic Plan and the beginning of the next chapter of our work in service of communities here in the Omaha-Council Bluffs metropolitan area. I'm grateful for the bold vision articulated by our Board of Directors and the insights of staff as we translated that action into the framework for our new 2024-2028 Strategic Plan. This document will help guide our team's efforts over the coming years.

I'm excited to present this year's annual report *Connections*. Whether it's connecting communities to the resources they need to complete a project, planning for the infrastructure connections between neighborhoods and communities, or working to ensure residents and businesses are connected through high-speed internet, connectivity is a central theme of our work here at MAPA. A more connected region is a more vibrant and resilient region, and one that supports the quality of life of everyone.

We've continued to work closely with partners old and new to identify and deliver key projects throughout the region during the past year. Significant planning studies like the Highway 75 Corridor and Freight Study and Sarpy County I-80 Interchange Planning and Environmental Linkages Study were completed during the last 12 months. Furthermore, MAPA facilitated the

final property buyouts in Pottawattamie County and Pacific Junction, completing the final step in the immediate recovery from the 2019 floods. The work to facilitate the next phases of these efforts continues, but we reached significant milestones on these projects in FY2023.

New opportunities available through the **Bipartisan Infrastructure Law** and **Inflation Reduction Act** make the collaborative work of planning for the current and future needs throughout the region more important than ever. Our team has spent the last year exploring many of these opportunities with local agencies, regional organizations, and state partners. That work will continue in the next year as MAPA works to connect our communities to the resources they need to make key investments in infrastructure, housing and resiliency.

I'm humbled by the opportunity to lead this agency and support the success of all our members and partners across the region and look forward to continuing our work together in the next year.

With gratitude,





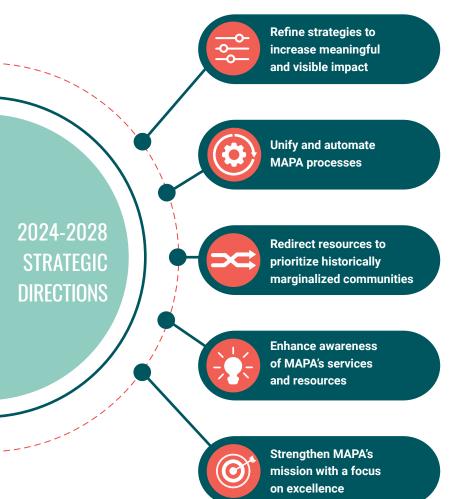
MAPA's 2024-2028 Strategic Plan guides the agency's work and serves as a foundation for decisions made by staff.

Earlier this year the MAPA Board of Directors worked with MAPA's leadership team and a trained facilitator to develop a new Strategic Plan to guide the agency's work during the next five years.

The plan outlines strategic directions and includes a detailed plan of work for Fiscal Year 2024.

A new strategic plan is created every five years, with an annual update to include the plan of work for the upcoming fiscal year.

MAPA's 2024-2028 Strategic Plan can be found at mapacog.org/about/what-is-mapa







MAPA would like to thank the following individuals for sharing their time and expertise leading MAPA Committees for the upcoming year.



Pete Festersen, Omaha City Council Council of Officials President



Douglas Kindig, City of LaVista MAPA Board of Directors Chair



Carol Vinton, Mills County
Council of Officials Vice President
MAPA Board of Directors Vice Chair



Todd Pfitzer, Douglas County
Transportation Technical Advisory
Committee (TTAC) Chair



Mike Kleffner, City of Papillion Transportation Technical Advisory Committee (TTAC) Vice Chair



Keith Station, City of Omaha Regional Planning Advisory Committee (RPAC) Chair



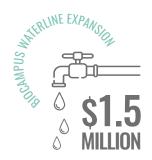
Chris Gibbons, City of Council Bluffs Regional Planning Advisory Committee (RPAC) Vice Chair

FEDERAL CERTIFICATION REVIEW

As the designated Metropolitan Planning
Organization (MPO) for the greater Omaha-Council
Bluffs metropolitan area, MAPA undergoes a Federal
Certification Review every four years. During this
process, the Federal Highway Administration and
the Federal Transit Administration review MAPA's
transportation planning process and verify that the
MPO is complying with federal regulations.

MAPA received several commendations during the 2022 review. They include:

- Leadership at Iowa DOT Regional Planning Association and MPO quarterly meetings by routinely presenting on proactive planning and regional coordination efforts.
- Regional leadership through a versatile and responsive public participation process with a large variety of visualization techniques that lead to clear and concise documents shared with the public and stakeholders.
- Block Talks (walk audits) expansion to create a framework which will be a default for the development of future projects.
- Inclusion of an Equity Analysis as it relates to selection of safety projects and the development of the safety report.
- Board approval of the Equity resolution and Equity goals to ensure equity and nondiscrimination in MAPA's planning processes, programs, and activities as a recipient of Federal financial assistance.
- Visualization techniques, branding, and story maps in the public participation process, as well as writing clear and concise documents.



\$2 MILLION 155 JOBS \$1 \$345 MILLION

MAPA obtained a \$1.5 million waterline expansion grant awarded by the U.S. Economic Development Administration (EDA) for Blair's biocampus.

The grant, combined with \$2 million in local matching funds, is expected to create an estimated 155 jobs and generate \$345 million in private investment at the biocampus facility.

IMPACT

BLAIR PROJECTS

Acting as an extension of local staff, MAPA secures and administers funding for projects which boost economic growth, community connections and vibrancy and quality of life.



Workforce Housing

Blair's workforce housing project has completed thirteen single-family homes with four additional units currently under construction. Funding secured through the Nebraska Department of Economic Development and Nebraska Investment Finance Authority helped finance home construction. MAPA administers the Blair Rural Workforce Housing Fund.



Brownfields Assessment

MAPA participated in the Dana College Campus Brownfields assessment with Angels Share, Inc. The non-profit created Dana Suites, a former campus residence hall converted to efficiency apartments for teens aging out of foster care, with a \$420,000 loan from MAPA's Revolving Loan Fund.



Blair South Bypass Project

Construction is underway on Blair's
South Bypass project. Once completed,
it will redirect heavy truck traffic from
Blair's downtown, allowing for increased
safety for residents and increased
community vibrancy. MAPA secured and
is administering a BUILD grant from the
U.S. Department of Transportation for
the project.

TRAINING EVENTS FOR LOCALS

MAPA connected with its partners and communities through multiple training opportunities in the past year.

- Complete Streets training: Educate community leaders about multimodal transportation safety
- Safe Systems Approach to the Road Safety Audit process: Training local officials on transportation safety
- Brownfields Workshop: Educated community leaders on ways to transform potentially contaminated properties
- Urban and Community Forestry: Coordinated and supported grant applications for new federal funding program
- lowa Zoning and Planning: Workshop with ISU Extension on basics of zoning and planning for community leaders
- Henderson Grant Writing Workshop: Grant writing fundamentals for city staff and community volunteers in Mills County
- Nebraska Municipal Clerks Academy and Institute: Training on grant writing fundamentals and project planning for clerks and local officials



COMMUNITY NEEDS ASSESSMENT MODEL PILOTED IN VALLEY, NE

MAPA's Community & Economic Development staff completed the first test of a new Community Needs Assessment model with residents of Valley, Nebraska.

Working directly with Mayor Cindy Grove and a Community Collaboration Group, MAPA supported the deployment of a community survey. The survey was designed to get feedback from residents about their needs, wishes and concerns to guide local planning decisions. Two-hundred ninety households responded to the survey, representing more than 900 people or almost ½ of Valley residents. MAPA then facilitated a town hall with residents to share survey results and develop next steps.

Reach out to MAPA staff if you are interested in completing a Community Needs Assessment or other planning process in your community.



REVOLVING LOAN FUND ESTABLISHED

In July 2022, MAPA connected with the Nebraska Enterprise Fund to partner on the Small and Micro Businesses Revolving Loan Fund. The revolving loan fund was established to help locally-owned start-up businesses and existing businesses in MAPA's six-county region that were impacted by COVID-19 and are seeking to expand.

THIS PARTNERSHIP RESULTED IN



\$1,155,889.01





In early 2023, MAPA hosted a set of meetings with community stakeholders in Council Bluffs to better understand the city's health and wellness needs for a pilot program offered through the lowa Department of Health and Human Services.

Council Bluffs was one of only four communities across the state of lowa to test this new program. Participants from various health-related organizations first completed a health and wellness asset map of the community, then came back to complete a needs assessment which outlined gaps in existing services.

This process resulted in a list of action items stakeholders would like to implement to help improve the health and wellness of Council Bluffs residents. After completing the pilot, Council Bluffs will receive \$60,000 over three years to implement health- and wellness-related projects in the community.



SAFE STREETS FOR ALL

From 2017 to 2021, the MAPA region experienced a higher rate of non-motorist fatalities than either the Nebraska or Iowa state averages, with a disproportionately high impact on disadvantaged communities.

The USDOT's "Safe Streets and Roads for All" grant program awarded MAPA \$750,000 to improve traffic safety by developing a Comprehensive Safety Action Plan for the Nebraska counties in the MAPA region and western Pottawattamie County cities of Council Bluffs, Carter Lake, Crescent and McClelland. This plan will identify projects and



IMPACT — (

Disadvantaged communities make up **13%** of the region's population.

They experience:

20% of the total traffic fatalities on all roads



43% of the pedestrian fatalities on local roads

policies to improve safety on local roads. Development of the plan is expected to get underway in 2024.

MAPA has applied for a second grant with Southwest Iowa Planning Council to develop a safety action plan for the counties in Iowa's Regional Planning Affiliation-18 (eastern Pottawattamie, Mills, Shelby and Harrison Counties).

WEST NISHNABOTNA WATERSHED

Work wrapped up in August 2022 on projects designed to stabilize and preserve the West Nishnabotna River Watershed.

The watershed, a tributary of the Missouri River, is used heavily for recreation and tourism. It provides many historic and cultural resources, including the only state-designated water trail in Southwest Iowa

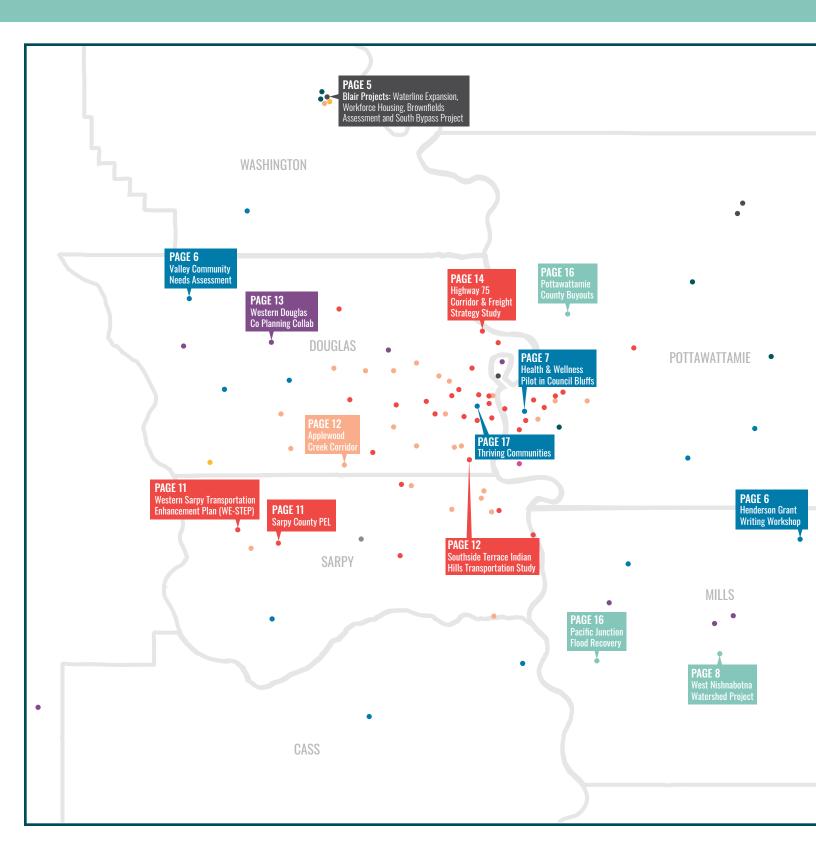
The West Nishnabotna River Watershed Project represents a total investment of more than **\$2.6 million** in 36 practices. MAPA provided grant administration and oversight for the project.



From high in the sky,

MAPA's drone services
capture a big picture,
bird's eye view of many
projects, neighborhoods
and events. MAPA's
latest drone photography
captured footage of new
transit projects, Gene Leahy
Mall redevelopment and
the community of Eagle,
Nebraska. Scan the QR code
or visit mapacog.org/drone
o learn more about capturing
drone images for your

REGIONAL PROJECT LIST







COMMUNITY DEVELOPMENT

Brownfields Workshop

Carson CITIES - Park Concession Stand Improvements

Grants Workshop (Henderson, Mills County)

Health and Wellness Pilot in Council Bluffs

Thriving Communities

Treynor CITIES - Park Improvements

Urban Agriculture Zoning

Vallley Community Needs Assessment



DISASTER RECOVERY

Council Bluffs Levee Repairs

Oakland HMGP & CDBG Property Buyouts

Pacific Junction HMGP & CDBG Property Buyouts

Pottawattamie County HMGP & CDBG Property Buyouts

West Nishnabotna Watershed - Disaster Resilience



ECONOMIC DEVELOPMENT

Blair CDBG Reuse Economic Development Loan - Holiday Inn Express Economic Development Organization Funding EDA CARES Act Revolving Loan Fund - Nebraska Enterprise Fund

Plattsmouth CDBG Economic Development Loan - Vireo



HOUSING

Blair Rural Workforce Housing Fund

Dana Suites Adaptive Reuse

Iowa Workforce Development Housing Inspections

Pottawattamie County Housing Trust Fund



INFRASTRUCTURE

Avoca CITIES - Residential Subdivision Infrastructure

Blair Nuclear Closure Communities Grant - Water Main Installation

Carter Lake CDBG Sewer Improvements

Neola CITIES - Wastewater System Improvements

Neola CITIES - Water Utility System Upgrades

Union (Cass Co) Storm Siren Acquisition and Installatiom



PLANNING

Carson Strategic Plan Update

Carter Lake Comprehensive Plan

East Mills SWITCH

EDA/Invest NE Build Back Better Regional Challenge - Heartland Robotics

Mills County Hazard Mitigation Plan update

Mills County M&P Levee Accreditation Study

Omaha Natural Surface Trails Feasibility Study

Western Douglas County Planning Collaborative



GIS

Drone Image Library



TRANSIT/TRANSPORTATION

24th Street Corridor Study RAISE Grant

Bellevue Bridge Study Implementation

City of Omaha Beltline Study (FY23)

ConnectGO Getting to Work Survey

Fort Crook Road Corridor Study

Highway 75 Corridor and Freight Study

La Vista Bicycle and Pedestrian Master Plan (FY23)

MAPA Zoning Atlas

Neighborhood Expanded Access to Trails Study (NEAT)

Omaha Bicycle-Pedestrian Master Plan

Sarpy County I-80 Planning and Environmental Linkages Study (PEL)

Southside Terrace/Indian Hills - Transportation Study

Western Sarpy Transportation Enhancement Plan WESTEP (FY23)



168th Street - West Center Road to Q Street City of Omaha

36th Street Phase II

42nd and D Viaduct

72nd & Ames Transit Access & Pedestrian Amenities

72nd & D Street Viaduct

Applewood Creek Trail City of La Vista

Blair South Bypass Project

Carter Lake Trail Project

City/County Connector Trail

Cornhusker Road - 36th Street to Fort Crook Road Corridor Study

Cuming St/ NW Radial Hwy/ Military Ave Corridor Study

East Beltway: Stevens Road - West Segment - Council Bluffs

Gretna to Wehrspann Trail

North Downtown Riverfront Pedestrian Bridge

Omaha Roundabout Program

Omaha Urban Core Street Reconfiguration Study

Pottawattamie County Multi-Use Trail - Phase 1

Safe Streets and Roads for All (SS4A)

Schram Spur N-370 Undercrossing and Trail Segment

Signal Infrastructure City of Omaha

South Expressway Reconstuction - Phase 1

South Expressway Trail, Phase I

Systemic Safety FHWA/NDOT/City of Omaha MAPA - NW Radial

US Highway 34 Bike and Walking Trail Phase 2

W Graham Ave Reconstruction

West Maple from I-680 to US 275

West Papio Trail - Millard Connection



SARPY COUNTY I-80 PEL STUDY

Completed in February, the Sarpy County I-80 Planning & Environmental Linkages (PEL) Study identified **192nd**Street and Capehart Road and **168th Street and Schram**Road as potential locations for a new Interstate 80 interchange in Western Sarpy County.

This planning study determined a new interchange would help mitigate traffic congestion at the I-80 interchanges at N-31 and N-370, accommodate future growth and development, provide regional connectivity to I-80 and accommodate regional freight traffic. The study also recommended selection criteria and a process for selecting the final interchange location.

MAPA led the study in partnership with Sarpy County and the cities of Papillion and Gretna. Find the final study at mapacog.org/projects/i80pel

WESTERN SARPY TRANSPORTATION ENHANCEMENT PLAN (WE-STEP)

To build on the Sarpy County I-80 Planning & Environmental Linkages (PEL) Study, MAPA is partnering with Gretna, Springfield, Papillion and Sarpy County on the Western Sarpy Transportation Enhancement Plan (WE-STEP).

WE-STEP aims to unify future road improvements and coordinate future transportation network, land use planning and development decisions in this area of anticipated future growth. The plan will also work to enhance transportation safety, provide transportation options, support future development, and relieve traffic congestion.

The WE-STEP project is funded by the Heartland 2050 Mini-Grant program.



MAKING CONNECTIONS WITH MINI-GRANTS

First awarded in 2018, the **Heartland 2050 Mini- Grant Program** is a set-aside of approximately \$300,0000 of MAPA's Regional Surface
Transportation Block Grant (STBG) Program funding.
The program provides local jurisdictions with technical and financial assistance to create livable communities and move the Heartland 2050 Vision forward, and has already had major impacts.

The Papio-Missouri River Natural Resources
District recently completed the first phase of its
Neighborhood Expanded Access to Trails (NEAT)
program. This effort was awarded a Heartland 2050
Mini-Grant in 2021 and analyzed the feasibility of

small but transformative connections between the regional trail system and neighborhoods throughout the region.

In 2021, MAPA awarded a Mini-Grant to the City of Omaha for a multi-modal transportation study for the Southside Terrace Apartments and Indian Hills Neighborhood. This study informed the transportation portion of the neighborhood's Transformation Plan, which led to a \$50 million grant award from the U.S. Department of Housing & Urban Development and \$199 million in additional funding to implement the plan.

continues to prioritize active transportation investments throughout the region.

The Applewood Creek
Corridor, a trail connection in La Vista and Papillion, opened in August. It was funded through MAPA's
Transportation Alternatives
Program (TAP) program.



COLLABORATION

PLANNING COLLABORATIVE SEEING RESULTS

The Western Douglas County Planning Collaborative is a partnership between MAPA, Douglas County and the Cities of Bennington, Valley and Waterloo. The collaborative was formed in 2021 and meets quarterly to discuss shared challenges and identify community needs and potential resources. To date, MAPA has facilitated in-depth conversations about housing, housing affordability, development and multi-use trails to determine needs and connect community leaders to available resources.

Projects prioritized through the Planning Collaborative are now moving ahead.

Douglas County is leading the development of an addendum to the City of Omaha's Housing Affordability and Action Plan to identify needs, trends and priorities for housing affordability in the remainder of Douglas County outside of the City of Omaha, focusing on the cities in the planning collaborative.

In addition, two major trail-related grant applications were funded by the Nebraska Department of Transportation's Transportation Alternatives Program (TAP) in 2023.

The Papio-Missouri River Natural Resources District and Douglas County were awarded **\$6.67 million** for a free standing bike and pedestrian bridge across the Elkhorn River just south of Maple Street. This project is a key investment to link western Douglas County to the existing trail system throughout the region.

Douglas County was awarded **\$2.5 million** for two trail segments around Waterloo. These projects would help meet goals of the Western Douglas County Trail Plan.



HIGHWAY 75 STUDY

MAPA wrapped up its Highway 75 Corridor and Freight Strategy Study. The final report identifies four potential alternatives for a new roadway alignment that would divert heavy truck traffic and alleviate some negative neighborhood impacts along Highway 75 in northeast Omaha. The study was funded through a direct appropriation from the Nebraska Legislature and MAPA's Metropolitan Planning (PL) funding.



Highway 75, known locally as North 30th Street in northeast Omaha, carries between 15,000 and 20,000 vehicles per day. Four to six percent of those trips involve heavy trucks.

At the beginning of the study, MAPA identified a total of nine potential alternatives and evaluated them against the study's goals of mobility, safety, accessibility, freight movement, neighborhood quality and economics. Extensive stakeholder and public involvement narrowed the list of potential options that were carried forward by the study.

Identified Alternatives

- Change to three lanes, one through-lane each direction with center turn lane, add curb bump outs
- Diverting truck traffic to Pershing Drive between 28th Street to 28th Avenue, have one through-lane each direction with center turn lane
- Building a 16th Street river crossing for truck traffic with two through-lanes each direction and center turn lane or median-divided with left turn lanes
- Building a Pershing Drive river crossing with two through-lanes each direction and center turn lane or median-divided with left turn lanes
- Making no changes to the Highway 75/North 30th Street corridor

the Highway 75 Corridor and Freight Strategy Study at mapacog.org/reports/ highway-75-corridorfreight-strategy-study/

REGIONAL CLIMATE ACTION AND RESILIENCE PLAN

The City of Omaha has started the development of a Climate Action and Resilience Plan. Due to be complete in June 2024, this plan will establish clear targets, goals and strategies that serve as a roadmap for Omaha to equitably achieve and exceed climate action and resilience goals. The development of this plan was highlighted as a priority by the Metro Smart Cities collaborative group, which includes MAPA, and MAPA serves on the plan's steering committee.

The City of Omaha's efforts will receive a \$1 million boost from the U.S. Environmental Protection Agency Climate Pollution Reduction Grant (CPRG) program. This Inflation Reduction Act funding will support the City of Omaha's plan as well as the development of a regional Climate Action and Resilience Plan. MAPA submitted a letter in support of Omaha's application and will partner on the regional plan, working to coordinate the plan with regional partners and supporting public engagement and stakeholder outreach throughout the region.

With a Climate Action and Resilience Plan in place, the City and/or partners will be eligible to apply for EPA CPRG Phase 2 grant funds to implement plan recommendations.



Cities that prioritize climate action and resiliency are making a commitment to a better quality of life for citizens and improving the outlook for business and industry."



RESILIENCE

BUILD BACK BETTER CHALLENGE

The Heartland Robotics Cluster started in 2021 with a vision to make Nebraska a leader in robotic technologies and advanced manufacturing automation targeting the agricultural industry. The project was awarded a \$25 million Build Back Better Challenge grant from the U.S. Economic Development Administration to build out the critical entrepreneurial and innovation infrastructure needed to accelerate the development of robotic and automation technologies.

The Heartland Robotics Cluster believes that developing a collaborative approach to labor productivity in agriculture and manufacturing will grow Nebraska's economy in the long run.

Led by Invest Nebraska, this project involves several regional partners including MAPA. Find out more at **heartlandroboticscluster.com**

RESILIENCE -

PACIFIC JUNCTION BUYOUTS COMPLETE

Since the 2019 Spring floods, MAPA has worked with the City of Pacific Junction to assist homeowners, whose homes were ravaged by the floodwaters, to navigate the long process of recovery. In 2023, MAPA assisted with final property acquisitions and oversaw remaining demolitions, bringing this work to a close.

MAPA staff continue to work with community leaders to identify how the agency can support the next steps in the recovery process.

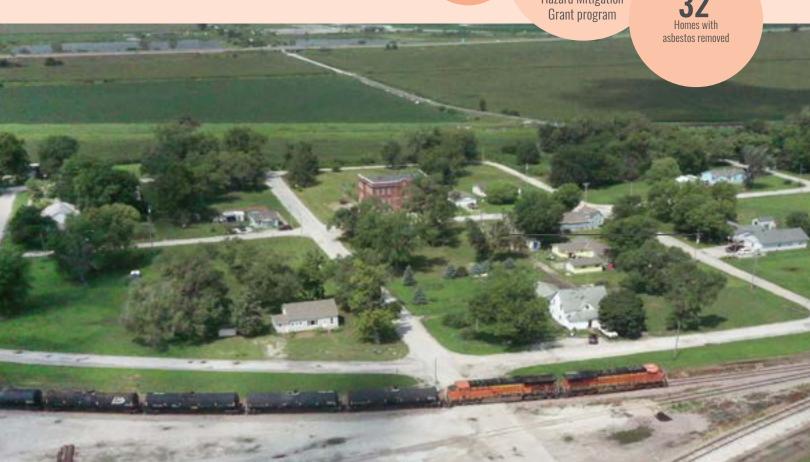
114 **Demolitions**

> Homes acquired with lowa flood recovery fund

114 Acquisitions

Owners with interim mortgage assistance

Homes acquired through the FEMA **Hazard Mitigation**



POTTAWATTAMIE COUNTY BUYOUTS COMPLETE

In 2022, MAPA secured funding for the acquisition and demolition of homes in northeastern Pottawattamie County built in floodplains. This work in now complete, with a total of eleven properties acquired and cleared.

EQUITY

THRIVING COMMUNITIES

A technical assistance grant awarded to the City of Omaha, MAPA and Spark CDI will support work to study the impacts of Highway 75 on North Omaha and how to reconnect the community separated by this infrastructure project.

When it was built, Highway 75 separated the historically Black community of North Omaha, displaced families and businesses, and destroyed buildings central to the daily lives of residents.

The goal of the Thriving Community Program is to help ensure communities have the technical tools and organizational capacity to plan for and deliver quality infrastructure projects and community development projects that enable their communities and neighborhoods to thrive.

For more information about the project or how to get involved, contact Carlos Morales, MAPA Transportation & Data Manager.



ANNUAL EQUITY ASSESSMENTS

In June 2020, the MAPA Board of Directors adopted an Equity Resolution in order to increase equitable outcomes in our region through MAPA's work. The annual Equity Assessment is a direct outcome of the resolution and scores MAPA's work in each of the eight action items included in the resolution.

Find the resolution and annual assessments at mapacog.org/projects/equity-assessment

EQUITABLE DEVELOPMENT SCORFCARD PUBLISHED

Working with partners throughout the region,
Heartland 2050's Equity & Engagement
Committee finalized the Equitable Development
Scorecard for local use. The scorecard was
informed by significant stakeholder and public involvement to make it a
useful tool to support decision-making at the local level.

Any community member can use the scorecard to score an actual or proposed development project on equity-related criteria in five categories: Community Engagement, Housing, Transportation, Economic Development and Land Use.

Anyone can request a presentation about the scorecard by contacting MAPA staff.

View or download the scorecard at: heartland2050.org/scorecard



In an effort to bridge the digital divide, the federal Infrastructure Investment and Jobs Act provided funding to states, through the Digital Equity Act, to develop their own Digital Equity Plans.

As one of the Nebraska's Economic Development Districts, MAPA worked with 50 stakeholders on the **Regional Digital Equity Planning Committee** in seven public meetings from March through August to develop a Digital Equity Plan for Washington, Douglas, Sarpy and Cass Counties.

The Digital Equity Plans created by each Economic Development District will be incorporated into the State of Nebraska's Digital Equity Plan.

The work done will inform digital equity planning in Pottawattamie and Mills Counties too.

The plan included a data summary of current broadband access and needs and an asset inventory.





REGIONAL EQUITY TOOLBOX

MAPA developed a new tool to help agencies and community partners make more equitable programming and funding decisions.

MAPA's Regional Equity Toolbox serves as a quick reference for common equity indicators across the Omaha-Council Bluffs region.

Tabs allow users to view individual demographic concentrations throughout the region that are combined to create MAPA's Equity Focus Areas—a scoring matrix that identifies areas that may be impacted disproportionately by gaps in transportation such as safety and accessibility.

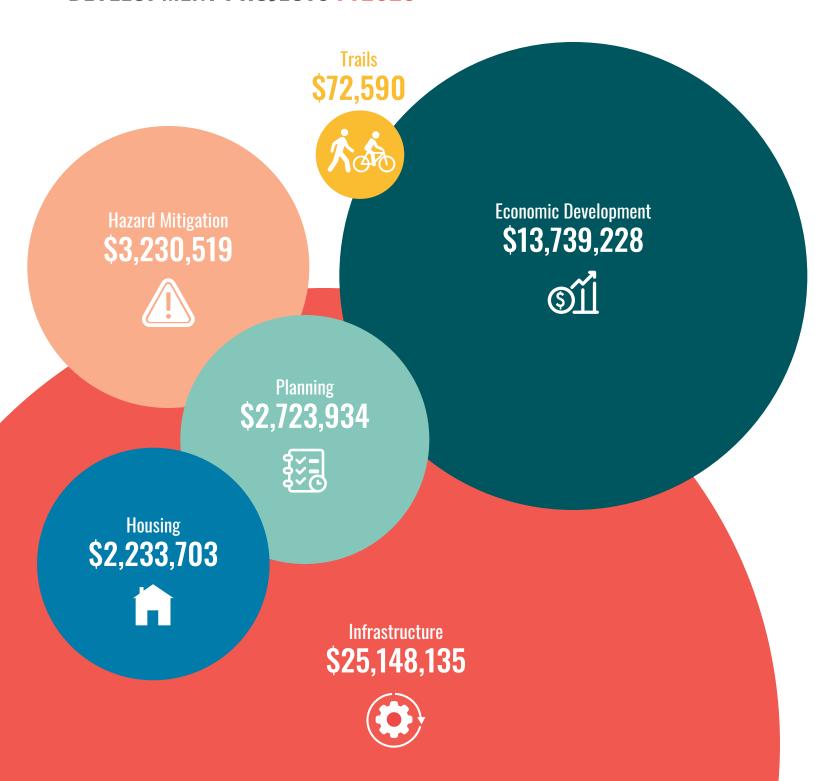
This free toolbox can also assist non-profit and governmental organizations in locating census tracts that qualify for various state and federal government grant programs.

Access the Regional Equity Toolbox:

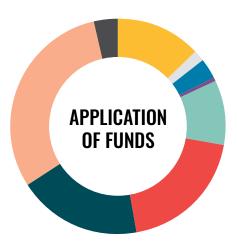
mapacog.org/equity

ORGANIZATION

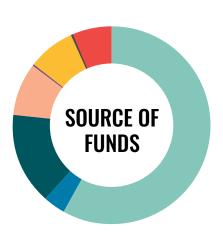
MAPA COMMUNITY
DEVELOPMENT PROJECTS FY2023



MAPA FUNDING FY2023



Transportation	12.9%
Forums	1.6%
Public Involvement	3.2%
Environment & Energy	0.6%
Heartland 2050	9.7%
Member Services	19.3%
Regional Assistance	18.5%
Management & Administrative	30.6%
Cash Reserves	3.5%



■ Federal	58.2%
State	3.5%
■ Direct Support	15.2%
In-Kind Support	8.6%
Non-Member	0.1%
Fees for Service	7.8%
Miscellaneous	0.2%
Reserves & Adjustments	6.4%

ORGANIZATION 20

Top Cost Mint-Retreat

Contine Room Mini-Retreat

From bake-offs to mini-retreats, MAPA's Social Office Squad (S.O.S.) planned and organized several staff team-building activities during the year.

ANNUAL AWARDS

MAPA's Annual Awards recognize individuals and organizations for their outstanding work in the region.









MAPA AWARDS

MAPA and its staff won several awards during the past year.

Rafael Corrales, Community & Economic Development
Planner, won the Prometheus Award from the Iowa Council of
Governments. The Prometheus Award is given to a staff member
at one of Iowa's Councils of Government who was instrumental
in making progress in a community project or endeavor. Rafael
(pictured below) was recognized for his work helping Pacific
Junction residents, whose homes were ravaged by the 2019
floods, through the home buyout process.

The Communications & Outreach Team won three Awards of Merit in December 2022 from the Public Relations Society of America, Nebraska Chapter. Projects receiving awards include the MAPA 2021 Annual Report, MAPA's bi-monthly newsletter "Moving Forward" and the Heartland 2050 Baby Steps Giant Leaps Video.

MAPA also won the "Building Vibrant Places" category in the 2022 National Association of Development Organizations photo contest. The winning photo (pictured left) was taken by MAPA intern Isabelle Fleming and features the redeveloped Gene Leahy Mall on opening weekend.



FY2023 MAPA STAFF



MICHAEL HELGERSON Executive Director



GRANT ANDERSON

Community & Economic Development Manager



COURT BARBER

Transportation Planner & Local Projects Liaison



NATASHA BARRETT

Fiscal Analyst



MICHAEL BLANK

Transportation Planner



JIM BOERNER

Transportation Planner



CHRISTINA BROWNELL

Director of Administration



LINDSEY BUTTON

Transportation Planner



RAFAEL CORRALES

Community & Economic Development Planner



JOSH CORRIGAN

GIS & IT Coordinator



SUE CUTSFORTH

Information Officer



MATTHEW EASH

Director of Finance



BRADLEY GREFE

Community & Economic Development Planner



RACHEL GOETTSCH

Transportation Planner



TRAVIS HALM

Transportation Planner



CHARLIE HARRINGTON

Communications & Outreach Intern



LAURA HEILMAN

Communications & Outreach Manager



SAUL LOPEZ

Communications Project Coordinator



AMANDA MORALES

Fiscal Officer



CARLOS MORALES

Transportation and Data Manager



RYAN OSSELL

Community & Economic Development Planner



SHAWNNA SILVIUS

Community & Economic Development Planner



JULIE SMITH

Community & Economic Development Planner



OWEN STUCKEY

GIS Analyst



CONNIE VINER

Accountant



JODI WOOLERY

Art Director



ELIZABETH ZELLER

Administrative Assistant

During the past year, several MAPA staff members received promotions and MAPA added several new employees too.

Promotions

New Hires

Employees who contributed to FY2023 programs but are no longer employed by MAPA:



